

Kadaltilla

Kadaltilla 2020-2025 Strategic Plan Annual Review Update

**Thursday, 23 February 2023
Board Meeting**

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Public

Purpose

The Kadaltilla / Park Lands Authority's Charter includes a requirement to prepare a Strategic Plan.

This report provides an update on the activity that has occurred during the 2021-2022 financial year of the Kadaltilla 2020-2025 Strategic Plan and outlines revisions in line with the rebranding of Kadaltilla that commenced in October 2021.

Recommendation

THAT THE ADELAIDE PARK LANDS AUTHORITY ADVISES COUNCIL:

That the Kadaltilla / Park Lands Authority:

1. Endorses the progress updates provided for financial year 2021/2022 of the Kadaltilla 2020-2025 Strategic Plan as Attachment A to Item 5.4 on the Agenda for the meeting of the Board of Kadaltilla / Park Lands Authority held on 23 February 2023.
 2. Approves the Kadaltilla / Park Lands Authority's Strategic Plan 2020 – 2025 revisions as included as Attachment B to Item 5.4 on the Agenda for the meeting of the Board of Kadaltilla / Park Lands Authority held on 23 February 2023.
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Implications

Adelaide Park Lands Management Strategy 2015-2025	Adelaide Park Lands Management Strategy 2015-2025 The Strategic Plan is consistent with the Adelaide Park Lands Management Strategy and the <i>Adelaide Park Lands Act 2005</i> .
2020-2025 Strategic Plan	Adelaide Park Lands Authority 2020-2025 Strategic Plan The Strategic Plan has been reviewed to address progress against the four pillars and for currency.
Policy	The Strategic Plan is to be reviewed annually by Kadaltilla in consultation with the Council.
Consultation	Kadaltilla's advice on its Strategic Plan will be tabled at the Council meeting on 28 February 2023 to fulfill the requirements to consult with the Council on the annual review of the Strategic Plan.
Resource	Not as a result of this report
Risk / Legal / Legislative	The Strategic Plan contributes to the effective governance of Kadaltilla.
Opportunities	Not as a result of this report
City of Adelaide Budget Allocation	Not as a result of this report
Life of Project, Service, Initiative or (Expectancy of) Asset	The Strategic Plan is subject to annual review.
Ongoing Costs (eg maintenance cost)	Not as a result of this report
Other Funding Sources	Not as a result of this report

Discussion

Background

1. The Kadaltilla / Park Lands Authority operates as a subsidiary of the City of Adelaide, pursuant to section 42 of the *Local Government Act 1999 (SA)*.
2. The Kadaltilla / Park Lands Authority's Charter effective from April 2019 includes a requirement for Kadaltilla to prepare a Strategic Plan, as follows.
 - 6.4.1 *The Authority shall:*
 - a) *prepare a Strategic Plan, with an operational period of no less than four (4) years, linking the core business activities of the Authority to the relevant Council and State strategic, operational and organisational requirements as they relate to the Adelaide Park Lands with supporting financial projections setting out the estimates of revenue and expenditure as necessary for the period.*
 - b) *consult with and receive approval from the Council prior to adopting or amending the Strategic Plan and once approved by the Council that Strategic Plan becomes the current Strategic Plan for the Authority.*
 - c) *review the contents of the then current Strategic Plan annually in consultation with the Council.*
3. The objective of the Strategic Plan is to set priorities and focus energy and resources to facilitate the Board working towards a common purpose. The purpose stated in the Strategic Plan is as follows:
 - 3.1. *To conserve and enhance the environmental, cultural, recreational and social importance of the Adelaide Park Lands.*
4. In November 2020, Kadaltilla developed a Strategic Plan focused on Kadaltilla's functions and the statutory principles provided in the [Adelaide Park Lands Act 2005 \(SA\)](#). In doing so, Kadaltilla identified:
 - 4.1. A clear purpose
 - 4.2. Essential guiding principles
 - 4.3. Governance measures
 - 4.4. Four bodies of focussed work (pillars), namely:
 - 4.4.1. Promoting the cultural values of the Park Lands
 - 4.4.2. Improving the community's connection with the natural and cultural landscapes
 - 4.4.3. Treating the Park Lands holistically, with a long-term vision
 - 4.4.4. Functioning as a peak advisory body
 - 4.5. Key actions and measures of success.
5. The Kadaltilla 2020-2025 Strategic Plan was endorsed by Kadaltilla on 5 November 2020 and adopted by Council on 15 December 2020.
6. The Kadaltilla 2020-2025 Strategic Plan has been designed as a plan on a page to maximise readability.
7. The Strategic Plan is delivered through Kadaltilla's annual Business Plan and Budget.

Strategic Plan Annual Review

8. In accordance with the requirements of the Kadaltilla Charter, an annual review of the Strategic Plan for the 2021/2022 financial year was conducted in late 2022.
9. The attached Kadaltilla Strategic Plan Annual Review is City of Adelaide's written assessment update.
10. The annual review of the Strategic Plan for the 2021/2022 financial year identified that:
 - 10.1. There is favourable achievement against all four pillars.
 - 10.2. Out of the 17 Key Actions, two are completed, 12 are in progress, and three are not commenced with commencement planned in the 2022/2023 financial year.
 - 10.3. Six out of 18 data and insights topics have been communicated to the Kadaltilla Board in 2021/2022, as follows:
 - 10.3.1. Community consultation (wants and needs)

- 10.3.2. Heat mapping
- 10.3.3. Biodiversity
- 10.3.4. Tree canopy
- 10.3.5. Net gain/loss of Park Lands
- 10.3.6. Extent of leases and licences.

11. Detailed updates against Key Actions and Measures of Success are provided in **Attachment A**.

Rebranding

- 12. At the Council meeting on 14 September 2021, Council approved amending clause 1.1 of the Adelaide Park Lands Authority Charter (APLA Charter) to brand the Authority the “Kadaltilla / Park Lands Authority”.
- 13. In October 2021, the then Minister for Planning and Local Government, Vickie Chapman MP, approved a change to the APLA Charter so that it would be branded as the Kadaltilla / Park Lands Authority (Kadaltilla).
- 14. At the Kadaltilla Board Meeting on [28 April 2022](#), Kadaltilla adopted the revised logo.
- 15. Following the rebranding of Kadaltilla, the Kadaltilla 2020-2025 Strategic Plan has been revised (**Attachment B**), to include the current Kadaltilla branding and graphic style consistent with other documents produced by Kadaltilla including the [Kadaltilla 2022/2023 Business Plan and Budget](#), and Kadaltilla 2021/2022 Annual Report.
- 16. No substantive change to content of the Strategic Plan is required after two years of implementation.

Next Steps

- 17. A report will be tabled at the Council meeting to be held on 13 December 2022 to note the annual review of the Strategic Plan (**Attachment A**) and approve the revised the Kadaltilla 2020-2025 Strategic Plan (**Attachment B**) in line with the rebranding of Kadaltilla in October 2021.

Attachments

Attachment A – Kadaltilla 2020-2024 Strategic Plan Annual Review

Attachment B – Revised Kadaltilla 2020-2024 Strategic Plan